NAD EDUCATION TASKFORCE (NADET)

Progress Report

NAD Executive Committee
Silver Spring, MD
November 1, 2015

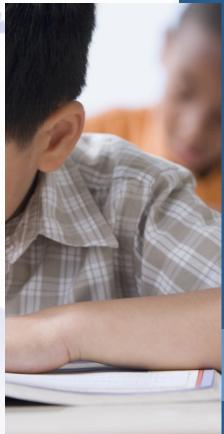
How are students doing?

- Achievement
- Ability

What factors may contribute to their achievement?







Achievement Test Results



Students in Adventist
Schools **outperformed** the
national average on
standardized tests:

- in all subjects
- in all grade levels



Overachievers



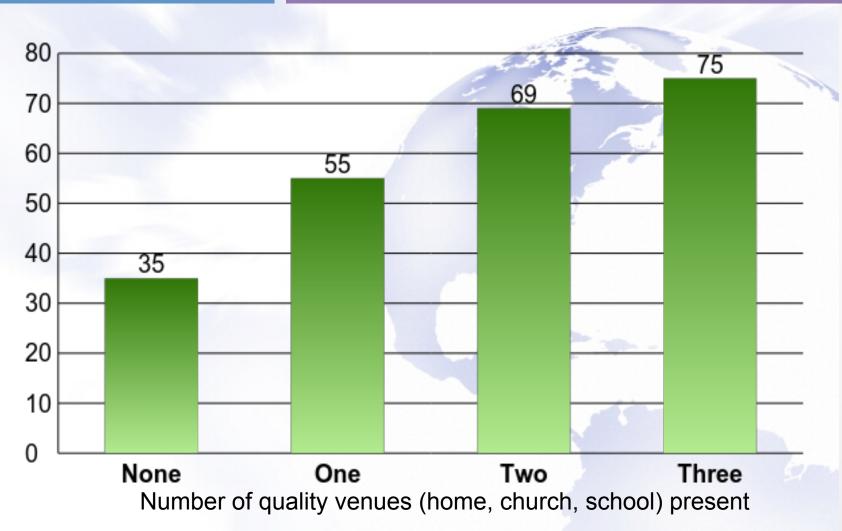
They scored above their predicted/ expected achievement:

- •in all subjects
- for all grade levels
- ·for all school sizes
- regardless of ability level

Students in Adventist schools had high-than-expected academic achievement based on their individual ability.

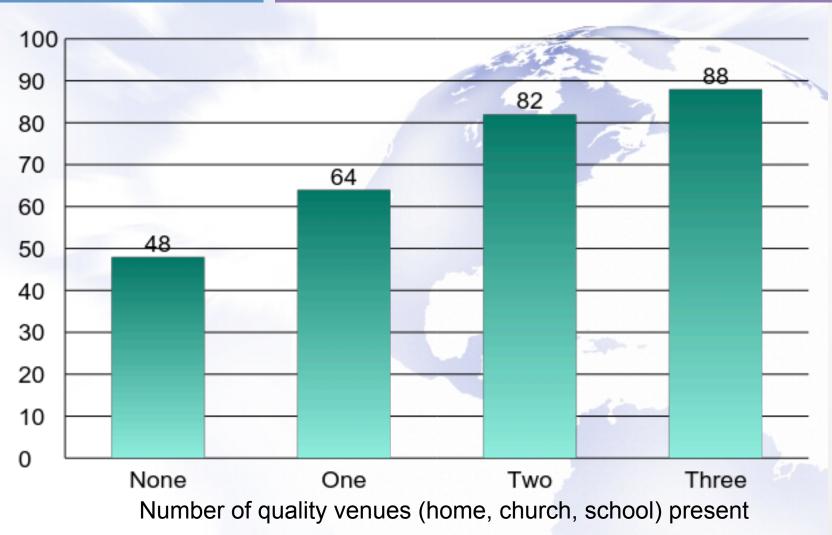


MATURE FAITH DEVELOPMENT AND QUALITY VENUES





DENOMINATIONAL LOYALTY AND QUALITY VENUES





REMAINING AN ADVENTIST AND QUALITY VENUES



Number of quality venues (home, church, school) present



FACTORS THAT INFLUENCE SPIRITUAL DEVELOPMENT

When asked what were the most important influences that helped students develop spiritually....

They said....

The school was the most important influence in their lives...

81%

REAL-LIFE DRAMA, HEARTWARMING STORIES AND A LITTLE HUMOR The BLUEPRINT THE STORY OF ADVENTIST EDUCATION A PUBLIC TELEVISION DOCUMENTARY FILM

A FILM BY MARTIN DOBLMEIER AWARD-WINNING DIRECTOR BONHOEFFER AND THE POWER OF FORGIVENESS

NADET Progress Report

- > Introduction
- > NADET members
- > Process
- > Overview
- > Recommendations

NADET Progress Report: Members

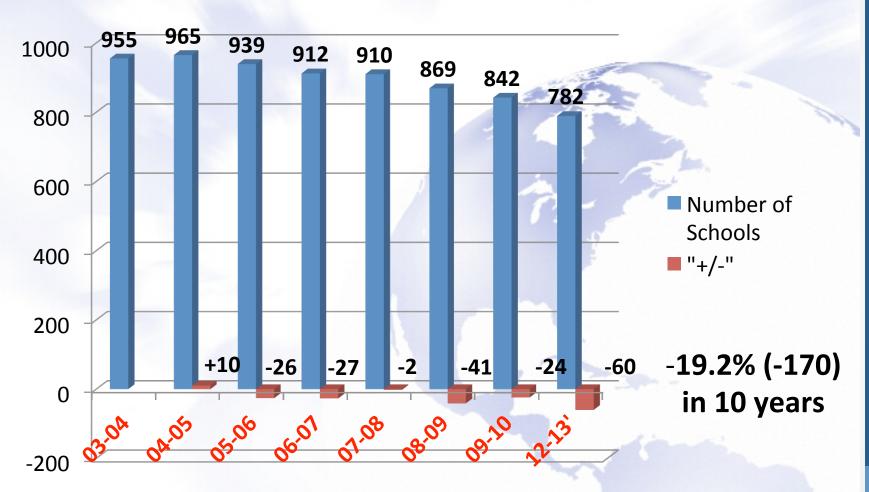
Elissa Kido, Chair	Director	Center for Research on K-12 Adventist Education
Larry Blackmer, Secretary	Vice President of Education	NAD
Carol Byrd	Educational Superintendent, Southeastern Conference	Southern Union Conference
Jerry Chase	Pastor, Ohio Conference	Columbia Union Conference
Seanna-Kaye Denham	Psychologist, Northeastern Conference	Atlantic Union Conference
David Denton	Principal, Florida Conference	Southern Union Conference
Brent Geraty	Legal Counsel	University of Redlands, California
Carmen Griffith	Retired Education Specialist, Director of Women's Ministries/Ministerial Spouses	Southwestern Union Conference
Spencer Hannah	Principal, Rocky Mountain Conference	Mid-America Union Conference
Heather Knight	President	Pacific Union College
Donald Livesay	President	Lake Union Conference
Dennis Marshall	Director of Education	Canadian Union Conference
Nury Perez	Education Specialist	Southern Union Conference
Dennis Plubell	Vice President of Education	North Pacific Union
Ed Reifsnyder	Healthcare Administrator	Mid-America Union Conference
Darren Wilkins	Principal, Ohio Conference	Columbia Union Conference
Iveth Valenzuela	Vice Principal, Southeastern California Conference	Pacific Union Conference

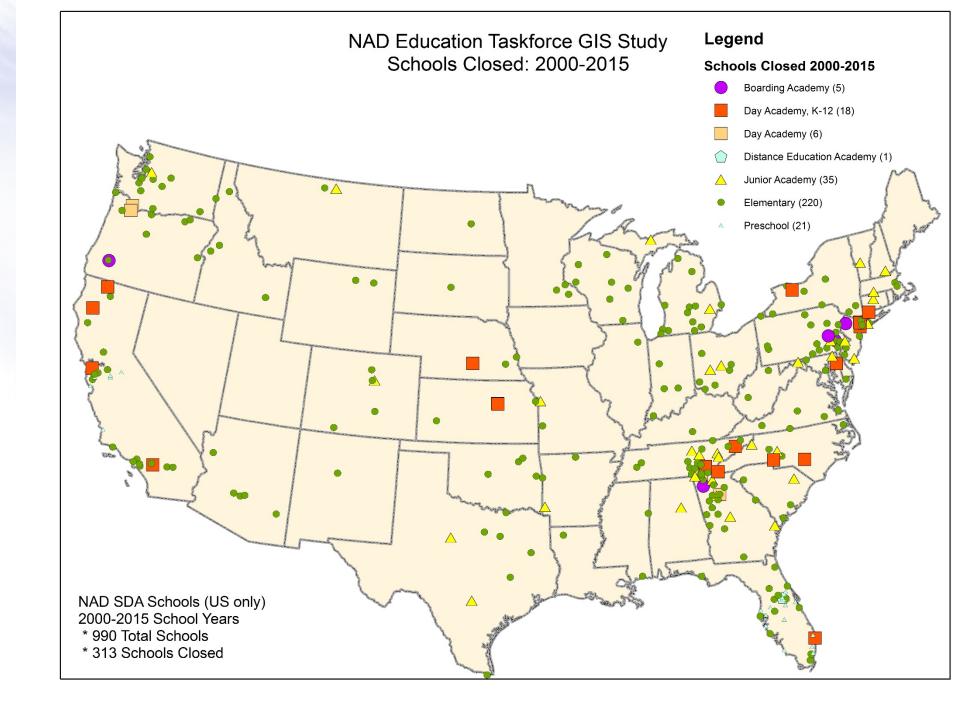
NADET Progress Report: Process

- ➤ Eight recommendations from May 2014 Dulles Meeting
- ➤ NADET Think Tank
- > GIS mapping
- Strengthening Adventist Education research study
- ➤ Continued NADET work through 2016
 - Development and implementation of recommendations
 - > Development of financial strategies

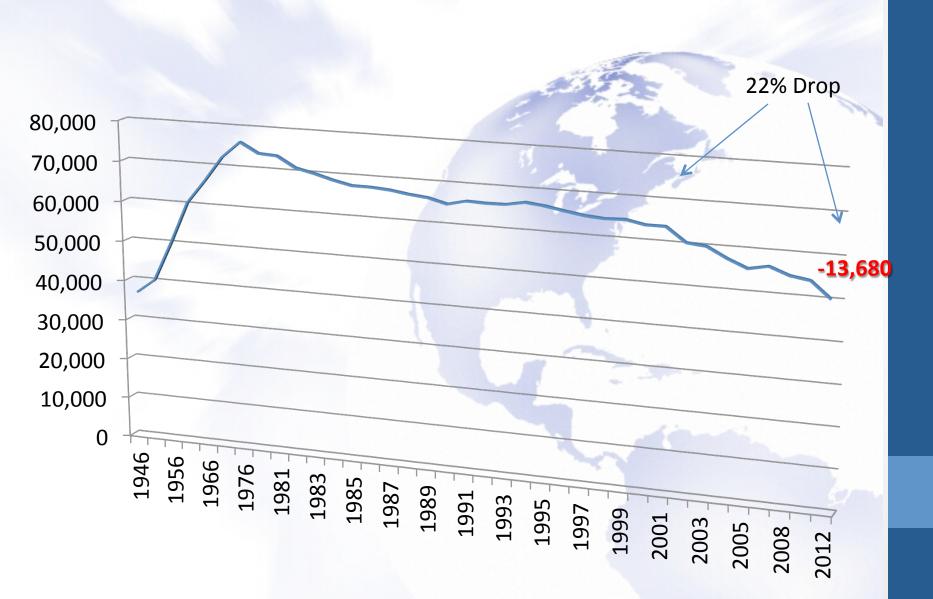
Factors Impacting Adventist Education

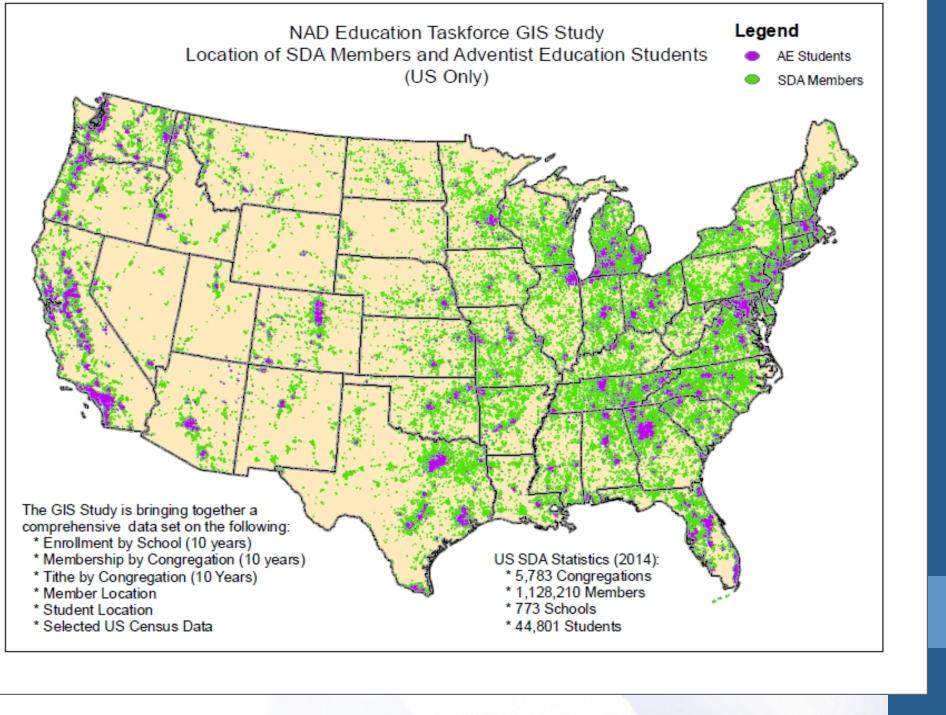
Number of Schools



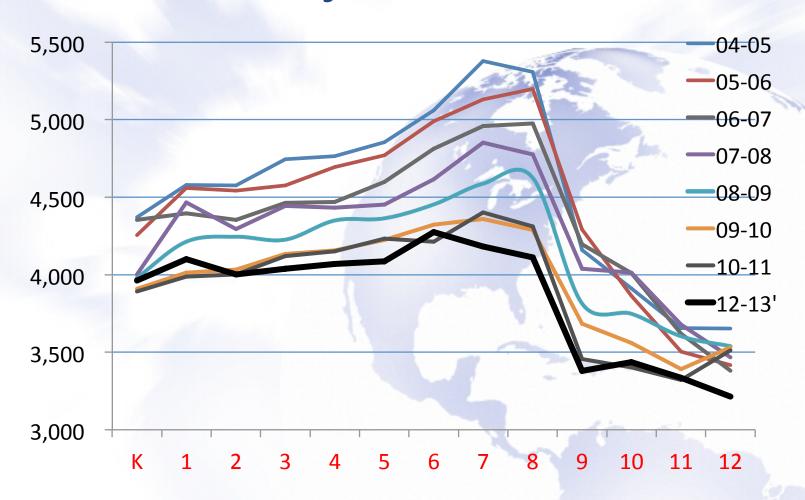


NAD School Enrollment

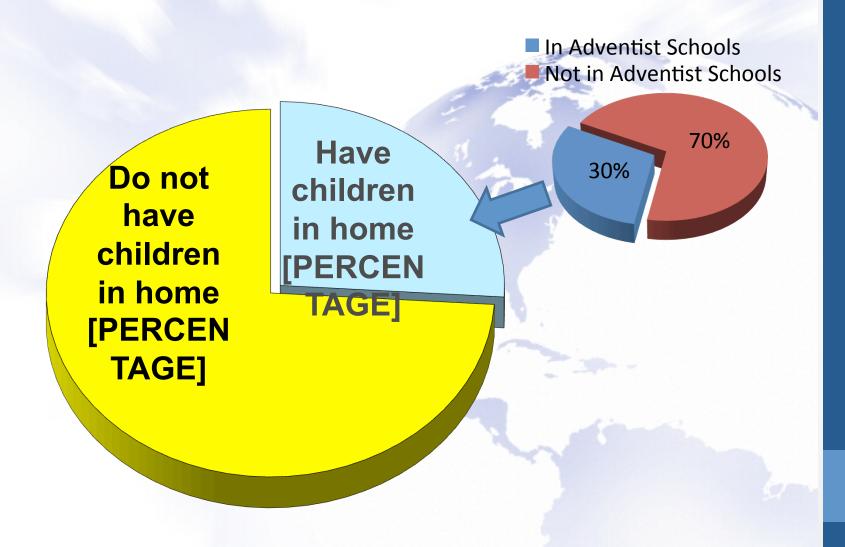




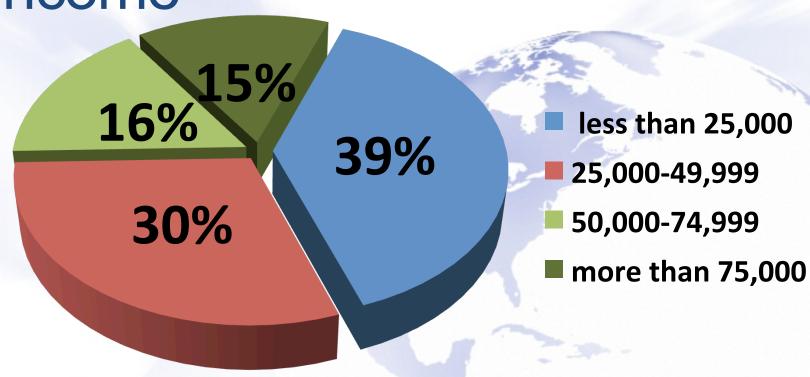
Enrollment by Grade



Children in Adventist Homes



NAD Adventist Household Income



Average Tuition Costs

K-12 = \$5,229 Elem = \$4,489 Day = \$6,500 Boarding = \$9,650 + \$6,112 = \$15,762 Colleges ~\$30,000

NADET RECOMMENDATIONS

General Areas

- Financial
- Boarding Schools
- Leadership
- Spiritual
- Distance Learning
- General Strategic

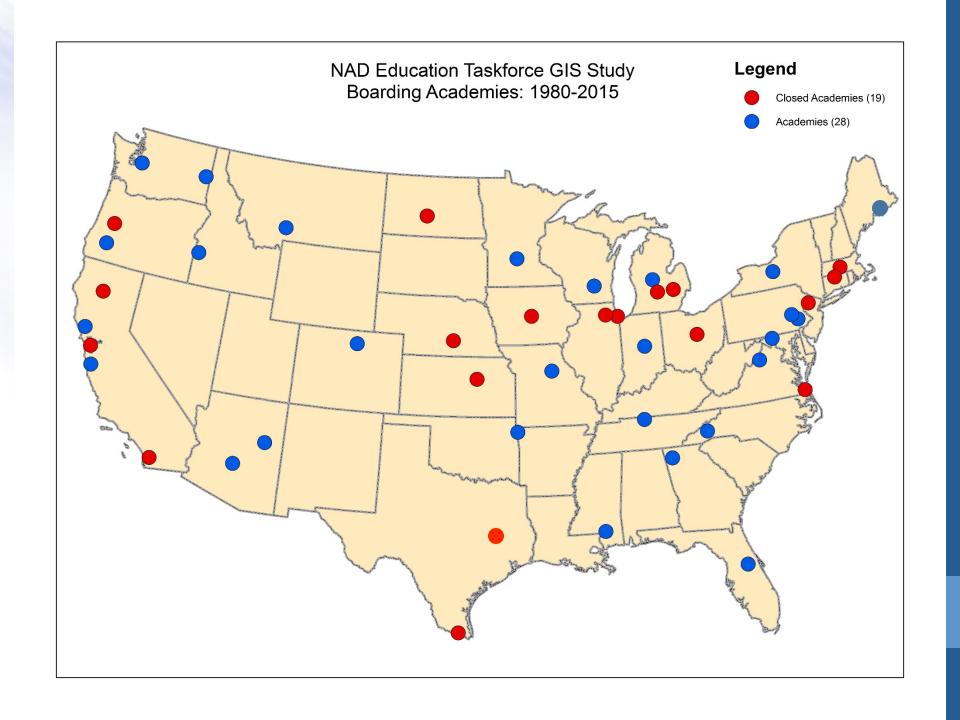
Financial Recommendations

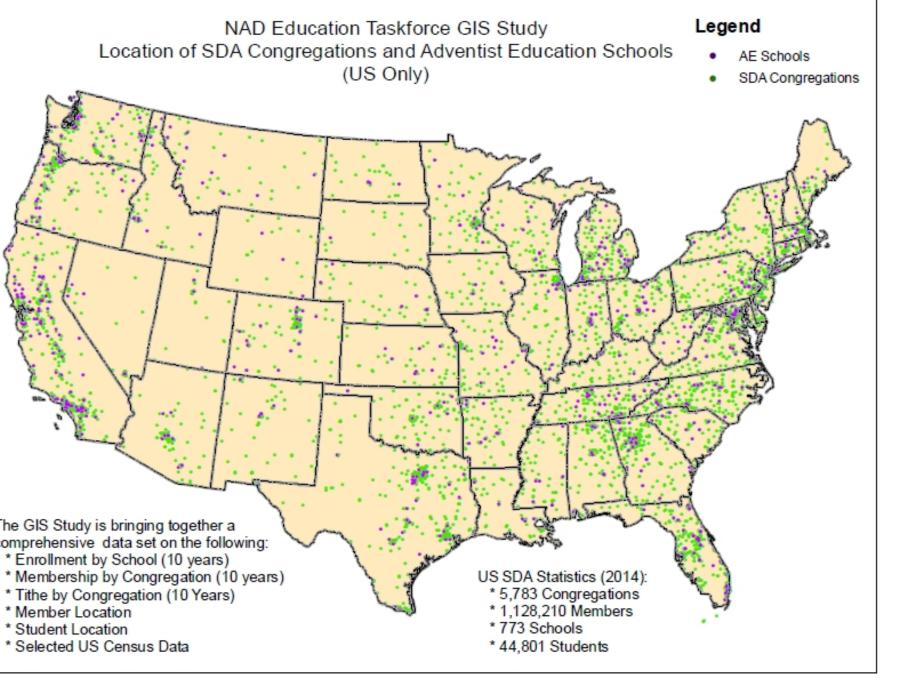
- HR and payroll functions— such as payroll expenses, benefits and processing – fall under the direct jurisdiction of the sponsoring organization (conference or union)
- 2. Provide regular conference subsidies for both elementary and secondary in a standardized, consistent manner
 - Per student
 - Elementary model (40%/60%)
- 3. Develop a "dashboard" of school financial indicators (approximately 12 points)

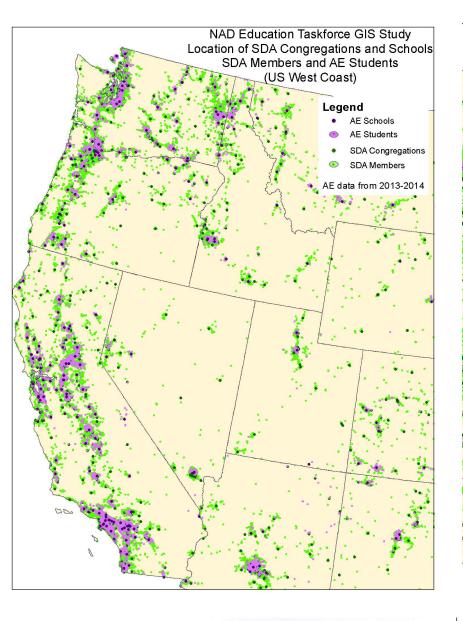


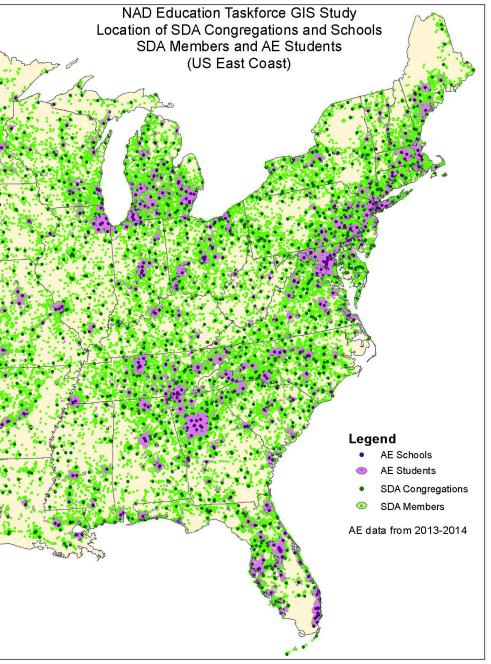
Boarding School Support Recommendations

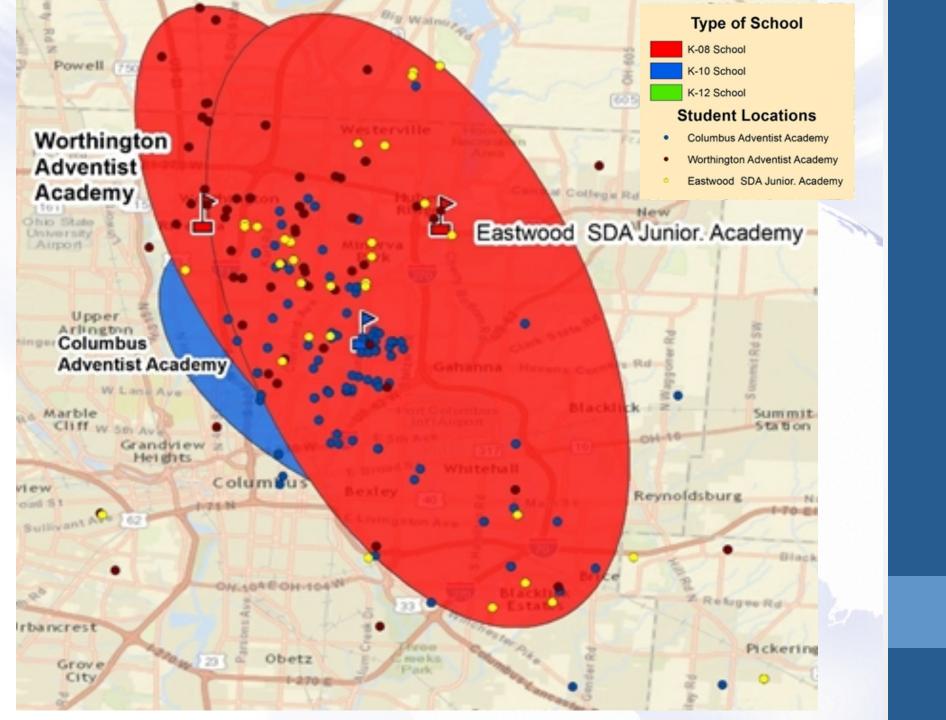
4. Establish taskforces in each union to create an actionable strategic plan that could set into motion school mergers, closures, and/or new program delivery models.











Leadership Recommendations

- 5. Develop and implement a comprehensive leadership development plan for site administrators
- 6. Clarify the role of the pastor in relation to the governance of the school
- 7. Develop an improved compensation/incentive package for school administrators

Spiritual Development Recommendations

- 8. Establish a taskforce to create an overarching strategy for the spiritual education and development of ALL children, including those who do not attend Adventist schools.
- 9. Coordinate Sabbath School, Pathfinders, Children's Ministry, etc., to facilitate all children learning the value of being Adventist and Jesus' role in their life.

Distance Learning Recommendations

- 10.Implement strategies to connect every Adventist child to the content and services of some form of Adventist education.
- 11.Strengthen collaborative relationships between our educational institutions and distance-learning service providers to achieve a unified approach.

Distance Learning Recommendations

- 12.Create an online learning network of content providers by:
 - Developing a catalog of available online high school courses available to all schools
 - Working with our colleges and universities to provide as much dual-credit as possible to academy students

Distance Learning Recommendations

- 13.Request additional and ongoing funding for course development from GIA and the NAD
- 14.Use the Adventist Learning Community as THE major instrument to provide professional growth and training on online-learning and personalized instruction
- 15.Meet the needs of all our children by developing and implementing community-based educational programs

General Strategic Area Recommendations

- 16.In the division, union, conference, and churches, make Adventist education a high priority in both finances and support.
- 17.Develop a comprehensive strategic plan to strengthen pastoral support for the educational program by:
 - Making every church a constituent church.
 - Creating a committee to develop strategies to support pastors in this endeavor.
 - Creating a pastoral professional development module on the value of Adventist education

General Strategic Area Recommendations

18.Provide leadership and support to facilitate the collaboration of our higher education through shared services

Next steps - year two

- 1. Develop implementation plans for the prioritized recommendations
- 2. Develop financial strategies to make Adventist education more affordable and accessible to all students/families
- 3. Access needed expertise and resources to accomplish your goals
- 4. Address the critical situation of immigrant populations and their need for Adventist education.
- 5. Develop marketing strategies tied to mission
 - Pastors
 - Adventist students in non-Adventist schools
 - Non-Adventists in our communities
 - Parents

Comments & Questions

Choose your top five (5) recommendations, in order of priority, from the list below:

- 1. HR/payroll under conference/union
- 2. Standardized conference subsidies for both elementary and secondary
- 3. Implement a dashboard of financial indicators
- 4. Unions establish taskforce to develop a strategic plan for boarding academies
- 5. Implement a comprehensive leadership development plan
- 6. Clarify the governance roles between the pastor and the school
- 7. Improved compensation/incentive plan for school administrators
- 8. Establish taskforce to ensure spiritual education of ALL children
- 9. Coordinate all departments that deal with children to facilitate spiritual development
- 10. Using distance learning (DL)-connect all children to some form of Adv. Education
- 11. Strengthen relationship between all schools and DL learning providers
- 12. Create an Adventist online learning network -
 - Develop catalog of online Adventist high school courses
 - Provide more dual-credit courses from our higher ed. institutions
- 13. Request additional funding for DL course development
- 14. Make ALC the priority provider for PD, growth, and training
- 15. Meet the needs ALL children through community-based educational programs
- 16. ALL leadership in the church make AE a high priority both finances & support
- 17. Strategic plan to engage comprehensive pastoral support for AE
- 18. NAD facilitate shared services and programs in higher education